

AMENDMENT

It is agreed by and between the State of Vermont, Department of Vermont Health Access (hereafter called the "State") and Gartner Inc. (hereafter called the "Contractor") that the contract on the subject of personal services generally on the subject of Readiness Assessment, Planning, Requirements, Procurement Support, Quality Assurance Oversight, and Change Management, effective May 16, 2012, is hereby amended effective May 6, 2013 as follows:

1. **By deleting, on page 1 of 41, Section 3 (Maximum Amount) of the base agreement, as amended on page 1 of 10 of Amendment 1, and substituting in lieu thereof the following Section 3:**
 3. **Maximum Amount.** In consideration of the services to be performed by the Contractor, the State agrees to pay the Contractor, in accordance with the payment provisions specified in Attachment B, a sum not to exceed \$5,285,400.
2. **By deleting on page 1 of 41 of the base agreement, Section 4 (Contract Term) and substituting in lieu thereof the following Section 4:**
 4. **Contract Term.** The period of Contractor's performance shall begin on May 16, 2012 and end on May 15, 2014.
3. **By adding to Attachment A, beginning on page 17 of 41 of the base agreement, prior to Section 1.3 Project Schedule, the following:**

All work products in Phase VIII and Phase IX are subject to review and approval by the State before being accepted. Each work product will be evaluated based on any and all descriptions listed within the Phases below, as well as all direction and input discussed and agreed upon between the State and Contractor during the term of this Agreement as it aligns with Attachment A. Any work product deemed unacceptable by the State will be subject to revision by the Contractor based upon a remediation plan that the State and Contractor will develop. Payment will be contingent upon the State accepting each work product and any stipulations within Attachment B of this Agreement.

Phase VIII – MMIS Procurement

The Contractor will:

1. Conduct procurement activities for the Medicaid Management Information System (MMIS), including developing three Requests for Proposals (RFP) through contract development, taking into consideration the State's vision for healthcare in the State of Vermont, and the State's goal that the solutions identified for the MMIS work stream shall be leveraged to support future functional and business needs.

Six Phase Approach

The MMIS Procurement Phase of this agreement will consist of six (6) core phases:

- Phase 8.1: Work Stream Priority Setting
- Phase 8.2: Alternatives Analysis (AA) Report
- Phase 8.3: Procurement Domains and Vehicles
- Phase 8.4: Requirements Development
- Phase 8.5: Procurement Support Through RFP Process
- Phase 8.6: Specification and Statements of Work (As required to Leverage Health Services Platform and/or Integrated Eligibility (IE) Components where possible)

Phases 8.1 – 8.3 will be done in sequence with the exception of fast tracking the Specifications and Statement of Work for the Chronic Care Program (and potentially Program Integrity) to move to procurement and wherever possible leverage the Health Services Enterprise (HSE) Platform functional capabilities.

Phases 8.4 – 8.6 will be conducted in parallel as much as possible to expedite the “go to market” effort and to address near term priorities.

The State will review and approve all of the Contractors work products prior to approval of invoice for payment. Approval will not be withheld unreasonably.

Phase 8.1: MMIS Work Stream Priority Setting

In collaboration with the State, the Contractor will define priorities for the MMIS technology enhancements and sequencing recommendations. This will include: identifying contract and legal constraints, current technical capabilities, gaps, as well as high level business and technical requirements to support the establishment of procurement, implementation priorities, and recommended solutions. Defined priorities will address, at minimum, the following target areas:

- Chronic Care Program
- Pharmacy Benefits Management (PBM)
- Core MMIS Operations

Task 1: Work Stream Kick-Off

A. The Contractor will:

- a. Facilitate kick-off working session with Project Team
- b. Identify required data and documentation for the project
- c. Gather data from State participants, stakeholders, and additional participants required for the engagement
- d. Identify relevant documentation
- e. Draft MMIS Work Stream work breakdown structure including fast track approach for the Chronic Care Program

- f. Draft project status report template
- g. Propose frequency of project status meetings with the Project Team

B. Work Products

- a. Project Work Break Down Structure
- b. Status Reporting Process, Tools for Bi-Weekly Reports

Task 2: MMIS Work Stream Priority Setting

A. The Contractor will:

- a. Define “near term” and “long term” priorities for the MMIS work stream technology enhancements and sequencing recommendations of solutions for the target areas specified as high priority by State stakeholders, including:
 - 1. Identifying contract and legal constraints, current technical capabilities, and gaps; and
 - 2. Defining high level business and technical requirements to support establishment of procurement/implementation priorities and recommended sequencing.

B. Work Products

- a. Priority Report and Recommendations

Phase 8.2: Alternatives Analysis (AA) Report

The Contractor will analyze the strengths, benefits, and risks of alternative strategies for meeting the MMIS work stream priorities to make up the AA Report. This will include:

- Detailing priorities defined and agreed upon in Phase 8.1;
- Determining the degree to which HSE Platform components can, or must, be leveraged;
- Identifying the different ways that the priority target areas can, and should, be grouped into combined solutions;
- Identifying and defining alternative approaches to procuring solutions to meet these priority requirements including RFPs and leveraging HSE development efforts;
- Defining the Health Services Enterprise Program context standards and capabilities within which the MMIS work stream will align and operate;
- Establishing criteria and weights for Alternatives Analysis (AA) Report;
- Developing “Strawman” AA Report using the criteria and weights. For the purpose of this agreement, “Strawman” is defined as a draft or framework for the purpose of further discussion and refinement;

- Facilitating an AA Report working session with stakeholders to develop agreement on scope of each procurement within the MMIS Work Stream;
- Sequencing of activities and projects within the MMIS Work Stream; and
- Developing a procurement strategy for the MMIS Work Stream.

Task 1: Establish Alternatives Analysis Report

A. The Contractor will:

- a. Develop analysis and scoring framework
- b. Identify range of potential alternatives to be considered
- c. Review and refine framework and range of alternatives in a facilitated workshop

B. Work Products

- a. Assessment framework including key criteria and weighting and scoring algorithms
- b. Descriptions for a complete range of alternatives to be considered

Task 2: AA Report

A. The Contractor will:

- a. Develop prioritized alternative approaches
- b. Present AA findings, alternatives, and “Go Forward” recommendations in a facilitated workshop
- c. Update AA based on workshop outcomes

B. Work Products

- a. Workshop materials including descriptions and strengths and weaknesses of approaches in priority order
- b. AA Report

Task 3: Recommendations Report and Roadmap

A. The Contractor will:

- a. Present recommended approach to the sequencing and procurement strategy for the design, development, and deployment of solutions to meet the MMIS work stream priorities

B. Work Products

- a. Procurement Strategy Recommendations Report

Phase 8.3: Procurement Domains and Vehicles

The Contractor will define the key procurement vehicles and roadmap for technology enhancements for the State's Medicaid Program. This will include:

- Creating the Procurement and Sourcing Strategy for each solution ("Procurement Domain");
- Defining the tasks and timelines for each solution to be procured;
- Identifying the organization business units and staffing support required for each procurement effort; and
- Identifying the interdependencies between the solutions to be procured and their procurement activities.

Task 1: Define Procurement Scope

A. The Contractor will:

- a. Develop overall domain, scope, and approach for necessary procurement activities based on project initiation activities; a separate track will be employed for the Chronic Care Program.

B. Work Products

- a. Documentation of components, services, and overall scope for each Procurement Domain inclusive of "Strawman" listing of required components and services for each Procurement Domain and workshop materials to confirm domains, components, and services.

Task 2: Define Sourcing Strategy

A. The Contractor will:

- a. Develop an agreed upon approach to be conducted for each of the Procurement Domains

B. Work Products

- a. High level action and resource plans for each Procurement Domain

Task 3: Procurement Strategy Report and Roadmap

A. The Contractor will:

- a. Develop procurement strategy

B. Work Products

- a. Submittal of procurement strategy document for each Procurement Domain

Phase 8.4: Requirements Development

The Contractor will develop the first set of functional and non-functional requirements for a fast track for the Chronic Care Program. The Contractor also will focus on the development of functional and non-functional requirements for all of the Procurement Domains defined in the AA Report. This will include:

- Developing functional requirements for the MMIS Work Stream solutions including workflows, use cases, and tracing matrices; and
- Organizing functional requirements for each solution by key business processes – for example:
 - Program / Service Delivery Case Management – This capability is the actual life of the case management of the type, duration, and intensity of service or services provided to a specific consumer.
 - Workflow Case Management – This capability focuses on the management of the work in progress for a worker or team of workers in fulfilling their functions and responsibilities.
 - Claims and Payment – This includes tracking claims and payment to ensure alignment with program rules.
 - Financial Management – This is the full array of query, tracking, auditing, analysis, and reporting required for fulfilling the Medicaid Program’s fiduciary responsibilities.
 - Reporting / Analytics / Business Intelligence – The capability to gather, organize, conduct, analysis, and provide a range of production, parameter driven, ad hoc, canned, and analytic reports including predictive analysis and “what if” scenarios.

The level of effort for Functional Requirements Development in this Attachment A is based on the assumption that all requirements can be harvested, developed, and validated.

The Non-Functional Requirements development activity will include developing non-functional requirements including technical, implementation and performance aligned with Medicaid operational needs, CMS Seven Standards and Conditions, and the State's Architectural and Health Services Enterprise Platform standards and capabilities.

Task 1 - Data Gathering and Analysis

A. The Contractor will:

- a. Review current requirements documents
- b. Conduct interviews and workshops
- c. Develop action plans for gathering and confirming requirements

B. Work Product

- a. Action plans for requirements gathering for each Procurement Domain

Task 2: Document Functional Requirements

A. The Contractor will:

- a. Use available documentation to develop initial Functional Requirements
- b. Conduct interviews for completing the Functional Requirements data gathering
- c. Develop Workflows, Use Cases, and Requirements Tracing Matrices
- d. Validate Workflows, Use Cases, and Requirements Tracing Matrices using workshops and document review cycles
- e. Develop Functional Requirements for all solutions in each Procurement Domain

B. Work Products

- a. Functional Requirements for all solutions in each Procurement Domain
- b. Requirements Tracing Matrix

Task 3: Document Non-Functional Requirements

A. The Contractor will:

- a. Use available documentation to develop initial General Systems Design
- b. Conduct interviews for completing the Non-Functional Requirements data gathering

- c. Develop General System Design and detailed Non-Functional requirements for all solutions in each Procurement Domain
- d. Validate General Systems Design and Non-Functional requirements using workshops and document review cycles
- e. Develop Non-Functional Requirements for all solutions in each Procurement Domain

B. Work Product

- a. Non-functional requirements including technical, implementation and performance requirements aligned with Medicaid operational needs, CMS Seven Standards and Conditions, and the State's architectural and Health Services Enterprise platform standards and capabilities

Phase 8.5: Procurement Support through RFP Process

The Contractor will provide three (3) RFP submissions (Chronic Care Program; Pharmacy Benefits Management; and Comprehensive MMIS RFPs), unless the State, at its sole discretion, decides that any of these three RFPs is not needed. For each RFP this work will include:

- Developing the RFP Technical Narrative, Response Templates, and Procurement Library;
- Support for Vendor Conference and Q&A Process;
- Developing the RFP Evaluation Framework, Workbook, and Training of the Proposal Review Team; and
- Supporting Proposal Evaluation Effort including:
 - Evaluation teams as they conduct the evaluation process
 - Vendor Orals
 - Best and Final Offer (BAFO) and Contract Negotiations as needed

Task 1: Define RFP(s) Scope and Work Plan

A. The Contractor will:

- a. Draft RFP work plan and resource requirements recommendations
- b. Develop working session materials and facilitate working session
- c. Create detailed Work Plan for each RFP

B. Work Product

- a. Detailed Work Plan for each RFP

Task 2: RFP Development

A. The Contractor will:

- a. Develop up to three (3) RFP documents to procure the technologies and services defined in Phase 8.3 and Phase 8.4
- b. Develop RFPs aligned with the sequence defined in Phase 8.2 and Phase 8.3

B. Work Products

- a. Technical RFP Narrative for Chronic Care
- b. Technical RFP Narrative for MMIS Operations and PBM

Task 3: RFP Issuance

A. The Contractor will:

- a. Support the Vendors' conference and document Vendor questions and propose answers for State's consideration
- b. Support the State in responding to Federal comments where required
- c. Develop Proposal Evaluation Tools and Facilitate Training of Proposal Review Team
- d. Prepare Reference Check Templates for Vendor Corporate and Key Personnel Reference Checks

B. Work Products

- a. Support Vendors' Conference and Q&A
- b. Evaluation Framework and Evaluation Tools
- c. Training of Proposal Review Team
- d. Proposal Review Facilitation
- e. Agenda and Interview Questions for Shortlist Vendors Orals

Task 4: Vendor Selection Support

A. The Contractor will:

- a. Support the Procurement Review Team in the proposal evaluation process as follows:

1. Facilitate the evaluation of the Technical Proposals to establish a short list
2. Develop Short List Vendor Interview / Orals Questions and Agenda
3. Facilitate Short List Vendor Orals Process and debriefing, and document results
4. Provide counsel through BAFO and Contract Negotiations

b. Prepare Procurement Report

B. Work Products

- a. Proposal Evaluation Summary
- b. Vendor Orals Agenda, Interview Questions, and Case Study
- c. Summary Report of Vendor Orals
- d. Procurement Report

Phase 8.6: Specifications and Statements of Work

The Contractor will develop specifications and statements of work (SOW) as required resulting in the ability of the MMIS Work Stream solutions to integrate with and leverage the functional and technical capabilities provided by IE and HSE Program. This will include:

- Working with the HSE Program Management Office (PMO), Program Director, and the Program leads for the HSE Platform, IE Solution, and the current Vendor for these efforts to identify services available and functionality that can be leveraged by the Medicaid Work Stream;
- Developing a Statement of Work for the IE/HSE Platform Vendor including the functional and non-functional requirements, required deliverables, and Timeline; and
- Supporting negotiations for scope and costs, as required.

Task 1: Define Scope and Work Plan for Statements of Work

A. The Contractor will:

- a. Draft Scope, High Level Specifications, and Work Plan for each SOW
- b. Develop working session materials and facilitate working session

B. Work Product

- a. Scope and Work Plan for each required Statements of Work

Task 2: Development of Specifications

A. The Contractor will:

- a. Develop specifications for up to two (2) Statements of Work to procure the technologies and services required to support the solutions defined in Phase 8.3 and Phase 8.4
- b. Develop the Statements of Work and Specifications using the sequence defined in Phase 8.2 and Phase 8.3

B. Work Products

- a. Working Sessions Materials and Documentation

Task 3: Review of Vendor Proposed Scope of Work

A. The Contractor will:

- a. Conduct detailed review of SOW for technologies and services required to support the solutions defined in Phase 8.3 and Phase 8.4 within proposals submitted by Vendors for up to three (3) RFPs
- b. Prepare draft Findings and Recommendations
- c. Facilitate Half Day Review Discussions with State Stakeholders
- d. Prepare Recommendations for State Scope of Work negotiations with Vendor
- e. Arrange logistics and participate in working sessions

B. Work Product

- a. Findings and Recommendations for State Scope of Work negotiations with Vendor

Task 4: Scope of Work and Contract Amendment

A. The Contractor will:

- a. Support the State Stakeholders through the process of finalization of the Scope of Work and Contract Amendment with the current IE and HSE Platform Vendor

Work Product

- a. Summary Report of Scope of Work for current IE and HSE Platform Vendor contract amendment

Phase IX – MITA 3.0 State Self-Assessment

The Contractor will:

- Conduct Medicaid Information Technology Architecture State Self-Assessment (MITA 3.0 SSA)
- Define the “As Is” maturity state for Vermont in the Medicaid Information Technology Architecture (MITA) business processes and the Business, Information, and Technical Architectures for the business process areas (“As Is”, “To Be”, “Go Forward Roadmap” as defined by MITA 3.0 at www.medicaid.gov);
- Define the “To Be” maturity state for Vermont in the MITA business processes and for the Business, Information, and Technical Architecture business process areas;
- Documenting the State’s Process Measures and Targets for the “To Be” state in the MITA business processes; and
- Create the Vermont MITA 3.0 SSA Baseline Maturity Model and “Go Forward” Roadmap.

Task 1: Establish the MITA 3.0 SSA Framework for Vermont

A. The Contractor will:

- a. Develop materials and facilitate kick-off / orientation session
- b. Develop work stream work plan and schedule

B. Work Products

- a. Work stream Workplan
- b. Kick-Off / Session Orientation presentation

Task 2: Business Architecture

A. The Contractor will:

- a. Prepare standardized MITA 3.0 SSA workshop protocol
- b. Conduct business process assessment workshops, including but not limited to: identification of process maturity, measures, and supporting documentation
- c. Document process maturity findings and supporting evidence
- d. Facilitate 1-2 findings validation sessions with stakeholders to review assessment findings

B. Work Products

- a. Workshop documentation in MS Word, PowerPoint, Excel, or Access format
- b. Validation session materials in MS PowerPoint

Task 3: Information and Technical Architecture

A. The Contractor will:

- a. Facilitate and document the “As-Is” and “To-Be” maturity assessments of MITA 3.0 technical and information architectures and the CMS Seven Standards and Conditions
- b. Gather and document business process supporting State Medicaid Operations
- c. Gather and document supporting process measures, targets and recent measurements
- d. Develop an understanding of plans for process and technology enhancements planned, and gaps in current processes and technologies

B. Work Products

- a. Workshop documentation in MS Word, PowerPoint, Excel, or Access format
- b. Validation session materials in MS PowerPoint

Task 4: MITA 3.0 SSA Baseline Maturity Model and Roadmap

A. The Contractor will:

- a. Analyze the findings gathered in Tasks 2 and 3
- b. Validate the findings, gaps, and areas of improvement identified within Tasks 2 and 3 with initial discussion of areas for improvement
- c. Develop and validate a MITA “Go Forward” Roadmap addressing the key areas for improvement

B. Work Products

- a. MITA Maturity Model Assessment – “As Is” and “To Be”
- b. VT MITA 3.0 Baseline Assessment and “Go Forward” Roadmap

4. By deleting on page 5 of 10 of Amendment #1, Invoicing Schedule, and substituting in lieu thereof the following:

As follows, according to Table 1 below, payment for final deliverables will not be issued until a deliverable has been reviewed and accepted by State, and upon submission of an invoice.

Table 1. Invoicing Schedule

Project Component/Task	Deliverable	Milestone Payment Amount
Project Initiation	Project Status, Issues and Risks Reporting Template and Schedule	\$ 15,000.00
	Final Approved Master Project Work Plan	\$ 25,000.00
Readiness Assessment	Readiness Assessment As-Is Findings	\$15,000.00
	To-be Target State and Recommendations	\$30,000.00
	Final Organizational Readiness Report, Findings & Recommendations	\$105,000.00
Functional Requirements	Final Functional Requirements Assessment for Person-Centered Eligibility Determination through the Gateway to the Health Insurance Exchange (HIX) application.	\$295,000.00
	Provide functional requirements for phased approach for retirement of legacy system. (IE)	
	Gather functional requirements for Core capabilities for a person-centered approach to VT HHS capabilities. These include: client/provider lookup and query, client consent, referral management system, case and service collaboration shared analytics, alerts, and notifications. Shared analytics include: static and dynamic reporting, graphical reports, user defined reports, exporting of data to other applications for analysis, and analysis tools. (HSE SOA Platform).	
	Develop functional requirements for person-centered Eligibility determination for the full continuum of VT HHS as defined by the State. Requirements to include linkage to legacy MMIS and envisioned new MMIS solution. Functional Requirements Enhancement Recommendations and Road Map	\$ 65,000.00
Non-Functional Requirements	Final Non-Functional Requirements Assessment for Person-Centered Eligibility Determination through the Gateway to the HIX application. IE and HSE SOA Platform including General System Design, and reviews of Master Data Management (MDM)/Enterprise Master Person Index (EMPI) Options, ECM Options, Consent Registry Options, and Oracle Software Suite License requirements.	\$137,500.00
	Final Non-Functional Requirements Enhancement Road Map	\$137,500.00

	and Non-Functional Requirements Tracing Matrix.	
Alternatives Analysis (AA)	AA Final Report to focus on selecting best value approach for meeting the long term hosting and maintenance and operations (M&O) needs and total cost of ownership (TCO) for the HSE SOA Platform, HIX, and IE solution.	
Procurement Strategy & Road Map	Final Procurement Strategy and Road Map for umbrella approach to HSE SOA Platform, HIX, and IE.	\$175,000.00
	Provide procurement assistance on IE/HSE Platform RFP. Assistance will include:	
	Technical RFP Narrative	\$350,000.00
	Final Evaluation Framework and Evaluation Tools	\$45,000.00
	Completion of Training of Proposal Evaluation Team	\$30,000.00
	Agenda and Interview Questions for Shortlist Vendors' Orals	\$15,000.00
	Final Procurement Report	\$10,000.00
	Report on and recommendations on Oracle Professional Services (OPS). Review to include review of SOV's statement of work (SOW), OPS final scope proposal, and support during contract negotiations.	\$24,500.00
Quality Assurance Oversight	Quality Assurance (QA) Charter and Rules of Engagement	\$41,250.00
	Final QA Criteria and Methodology	\$41,250.00
	Baseline Project Health Check	\$135,000.00
	DII Monthly Independent Assessment Reports	
	QA Deliverable Review Assessment Reports (Fixed Price for All Deliverables from RFP(s) Selected Vendors—Cost Per Deliverable will Be Defined within this Fixed Price at Initiation of the QA Work Stream up to a cap of \$750,000)	\$750,000.00
	Quarterly Project Health Check Reports (One Baseline and Three Quarterly Health Checks During QA 18 Month Work Stream)	\$480,000.00
Change Management	Change Management Plan including communication, leadership, and participation guidelines.	\$72,500.00
	Change Impact Workshops and Recommendations on policies, model of practice, integrating decision support technology, roles and responsibilities of staff, providers and consumers, and performance metrics.	\$120,500.00

Gartner Research	Executive Programs CIO Signature	\$82,700.00
	IT Leaders Advisory Workgroup	\$50,900.00
	Gartner for Technical Professionals	\$31,400.00
Work Stream Kick-off Phase 8.1 /Task 1	Project Work Break Down Structure	\$10,000.00
	Status Reporting Process, Tools for Bi-Weekly Reports	\$10,000.00
MMIS work stream priority Phase 8.1 /Task 2		
	Priority Report and Recommendations	\$36,000.00
Alternatives Analysis Framework Phase 8.2 /Task 1		
	Alternative Analysis Assessment Framework	\$15,000.00
Alternatives Analysis Report Phase 8.2 /Task 2		
	Alternative Analysis Report	\$40,000.00
Recommendation Report and Roadmap Phase 8.2 /Task 3		
	Procurement Strategy Recommendation Report	\$55,000.00
Procurement Scope Phase 8.3 /Task 1		
	Documentation of components, services, and overall scope for each Procurement Domain	\$10,000.00
Sourcing Strategy Phase 8.3 /Task 2		
	Action and resource plan for each procurement domain	\$15,000.00
Procurement strategy report Phase 8.3 /Task 3		
	Strategy for each procurement domain	\$45,000.00

Data Gathering Phase 8.4 /Task 1	Action plan for requirements gathering	
Functional Requirements Phase 8.4 /Task 2	Functional requirements	\$245,500.00
	Requirements Tracing Matrix (Chronic Care)	\$78,500.00
	Requirements Tracing Matrix (MMIS Operations and PBM)	\$20,000.00
Non-Functional requirements Phase 8.4 /Task 3	Technical, implementation, and performance requirements	\$205,500.00
Define RFP Scope/Work plan Phase 8.5 /Task 1	Work plan for each RFP	
RFP Development Phase 8.5 /Task 2	Technical RFP Narrative Chronic Care	\$145,000.00
	Technical RFP Narrative MMIS Operations and PBM	\$265,000.00
RFP Issuance Phase 8.5 /Task 3	Chronic Care RFP	
	Support Vendor's Conference and Q&A	\$5,000.00
	Evaluation Framework and Tools	\$5,000.00
	Training of Proposal Review Team	\$5,000.00
	Proposal Review Facilitation	\$5,000.00
	Agenda and Interview Questions for Shortlist Vendors Orals	\$10,000.00
	MMIS Operation and PBM RFP's	
	Support Vendor's Conference and Q&A	\$5,000.00
	Evaluation Framework and Tools	\$45,000.00
	Training of Proposal Review Team	\$10,000.00
	Proposal Review Facilitation	\$20,000.00
	Agenda and Interview Questions for Shortlist Vendors Orals	\$15,000.00

Vendor Selection Support Phase 8.5 /Task 4	Proposal Evaluation Summary	
	Vendor Orals Agenda, Interview Questions, and Case Study	
	Summary Report of Vendor Orals	
	RFP Procurement Report	\$10,000.00
Scope and Work Plan Phase 8.6 /Task 1	Scope and Work Plan	\$25,000.00
Development of Specifications Phase 8.6/Task 2	Working Sessions materials and documentation	
Review of Vendor scopes of work Phase 8.6/Task 3	Recommendations for State negotiations with Vendor	\$70,000.00
Scope of Work Phase 8.6/Task 4	Summary Report of scope of work for contract amendment	\$15,000.00
MITA 3.0 SSA Framework Phase 9/Task 1	Work stream work plan	
	Kick-off/session orientation presentation	
MITA Business Architecture Phase 9/Task 2	Workshop documentation in MS Word or equivalent	
	Validation session materials in MS PowerPoint	
MITA Information and Technical Architecture Phase 9/Task 3	Workshop documentation in MS Word or equivalent	
	Validation session materials in MS PowerPoint	

MITA Baseline Maturity Model Phase 9/Task 4	MITA Maturity Model Assessment- “As Is” and “To Be”	\$185,000.00
	VT MITA 3.0 Baseline Assessment and “Go Forward Roadmap”	\$210,000.00
	Total Scope of Work Cost	\$5,115,500.00
	Contract Renewal Cost	\$169,900.00
	Total	\$5,285,400.00

This amendment consists of 19 pages. Except as modified by this amendment and any previous amendments, all provisions of this contract, #22013 dated May 16, 2012 shall remain unchanged and in full force and effect.

STATE OF VERMONT

CONTRACTOR

DEPARTMENT OF VERMONT HEALTH ACCESS

GARTNER INC.

 MARK LARSON, COMMISSIONER DATE

 PHILLIP CUMMINGS, SR. DIRECTOR DATE